

# New Britain - Complete Streets

- Interesting Case Study & I'm as curious as anyone how it's going to play out
- Complete Streets Planning Efforts
- Our Funding Efforts
- Downtown Complete Streets Projects
- The Impossible Beehive Bridge
- Downtown Transit Oriented Development (TOD)
- Related Work & Next Steps

New Britain Complete Streets

# **CASE STUDY** – Very long process!

Goal of revitalizing our community following TOD – easily a 20 years process

Large Transit investment – CTfastrak (2008 – 2015)

To best benefit from the Transit investment you need a highly livable community. In our case we had a lot of the pieces, but we needed major livability improvements like those Complete Streets principles follow (functionality, well balanced transportation system that accommodates all modes, safety, place making)

Needed a plan – Complete Streets Masterplan for Downtown NB (2011 – 2013)

Funding and Complete Streets Project Implementation (2012 – 2024)

Transit Oriented Development Build Out (2013 – 2030 est.)

Many of us involved may not around to see the fruits of our labor & lots of blind faith

New Britain Complete Streets

# CT fastrak

- Involves Dedicated Rapid Bus Transit (BRT) Corridor between New Britain and Hartford
- \$500 Mil. Investment
- Also offers off-corridor routes to destinations (UCONN Medical Center, Hartford Loop, Bradley Airport, etc...)
- Began service in the spring of 2015 & has been very successful in terms of achieving ridership and attracting new development







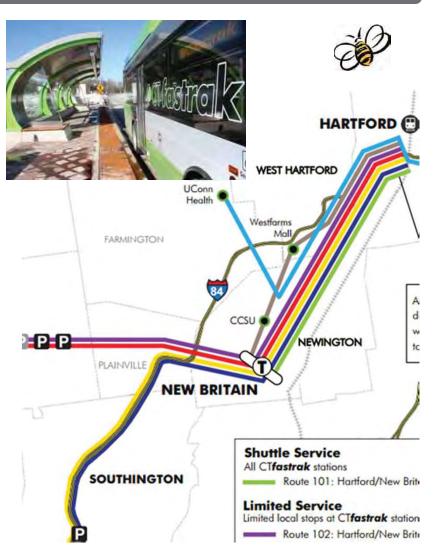


# CT fastrak

But in late 2011 when we began our Complete Streets Master Plan for Downtown New Britain

CT fastrak was still in design & being referred to as the NB to Hartford Busway

- Many people assumed that people wouldn't ride the busway & that a train should have been built
- Former Governor Roland had a local radio talk show where his primary topic was bashing the Busway project
- There was great concern that the project wouldn't be successful or be successful quickly enough to justify the expense



# **GOLDEN OPPORTUNITY**









### The City of New Britain recognized early that:

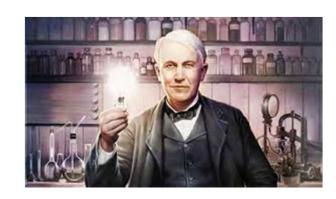
- Local projects that supported CTfastrak ridership would be highly fundable
- Local projects that leverage other State and Federal funds are highly fundable
- This was a rare opportunity & we needed to take advantage of it early
- Opportunity to redefine the City of New Britain
  - Encourage TOD & other development
  - Improve the quality of life the City offers its residents and those that spend time in the City
  - Improve Tax Base & Grow the Grand List

# **GOLDEN OPPORTUNITY**



### NEW BRITAIN COMPLETE STREETS INITIATIVE

The thing about OPPORTUNITY though is ...



# YOU NEED TO SEIZE IT!!!

Great quote by Thomas Edison about Opportunity:

"Opportunity is missed by most people because it is dressed in overalls and looks like work"



# Transit Oriented Development It's not just your stop, it's your destination.

**Transit Oriented Development** is the exciting fast growing trend in creating vibrant, livable, sustainable communities. Also known as TOD, it's the creation of compact, walkable, pedestrian-oriented, mixed-use communities centered around high quality transit systems. This makes it possible to live a lower-stress life without complete dependence on a car for mobility and survival.

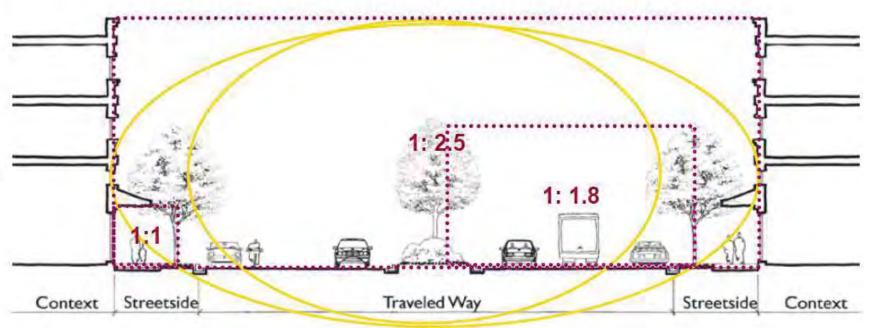
Transit oriented development is regional planning, city revitalization, suburban renewal, and walkable neighborhoods combined. TOD is rapidly sweeping the nation with the creation of exciting people places in city after city. The public has embraced the concept across the nation as the most desirable places to live, work, and play.

Real estate developers have quickly followed to meet the high demand for quality urban places served by transit systems.





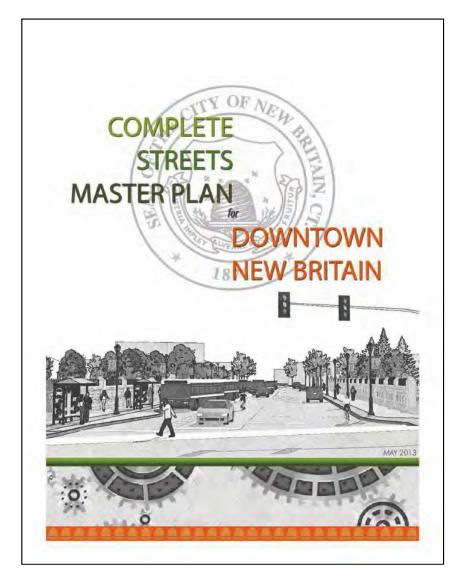
# Complete Streets is a lot about scale & how features relate to each other



Context & landscape provides vertical frame → Outdoor Room Comfortable Ratio of Enclosure - 1:1 to 1:4







# FOR DOWNTOWN NEW BRITAIN

Began in 2011 with HUD
Planning Grant for \$212,500
administered through
CRCOG

New Britain Complete Streets



## **Complete Streets Master Plan Overview**

### **DOWNTOWN STREETSCAPE WORKING GROUP**

### Began meeting in October of 2011

# Group changed and grew beyond a formal working group

### **Responsibilities & Commitment:**

- Members have a specific area of expertise, are representing a stake holder group, or both
- Responsible to share information with other stakeholders and bring it forward to the Working Group
- · Make well educated, informed, and unified decisions
- To understand complete streets, streetscape enhancements, goals we're trying to achieve
- Provided local input to City's Consultant Team

# Picture shows early field trip by DSSWG members looking at already constructed example projects



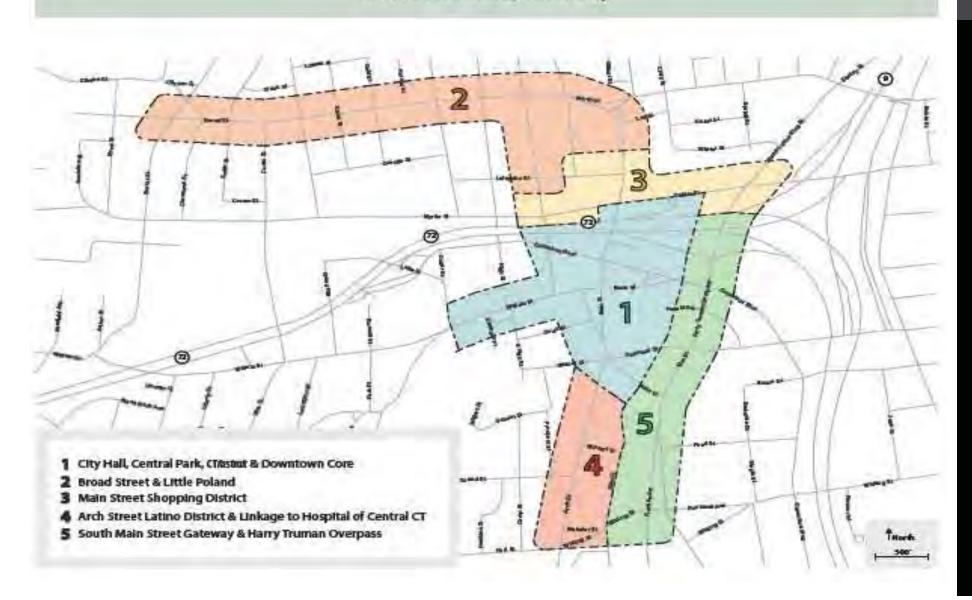
### Still involved as implementation phases continue





# **Downtown New Britain Complete Streets**

## Master Plan Study Area Map



# **Downtown New Britain Complete Streets Projects**

## **Place Making**

- Create a consistent, distinct & attractive streetscape throughout entire downtown
- Capitalize on the City's art & history to create public interest
- Create public spaces that will draw people to Downtown

# **Livability**

- Right size roads through road diets to establish the correct balance between vehicles, pedestrians, and other users
- Create an area that best supports TOD

# **Connectivity**

- Relink both sides of the downtown split by Route 72
- Improve pedestrian linkages
- Make New Britain bike friendly
- Improve wayfinding signage

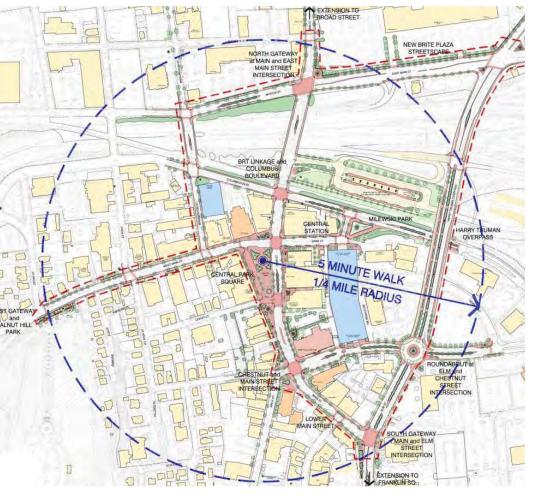


### **About Downtown New Britain**

There are many good things to say about New Britain & there are many things to capitalize on:

Opportunities - Downtown NB already has the key ingredients of a <u>livable</u> downtown:

- Compact & highly walkable area
- Shopping & restaurants
- Affordable residential housing in the downtown & throughout the City
- Historical and Cultural destinations like Broad Street's "Little Poland"
- Strong Arts Community & the NB Museum of American Art
- Very strong Parks System
- Public facilities (CCSU, Library, Hospital)
- These we couldn't easily create if they didn't already exist....





### Complete Streets Master Plan Excerpts and Examples - Design Standards

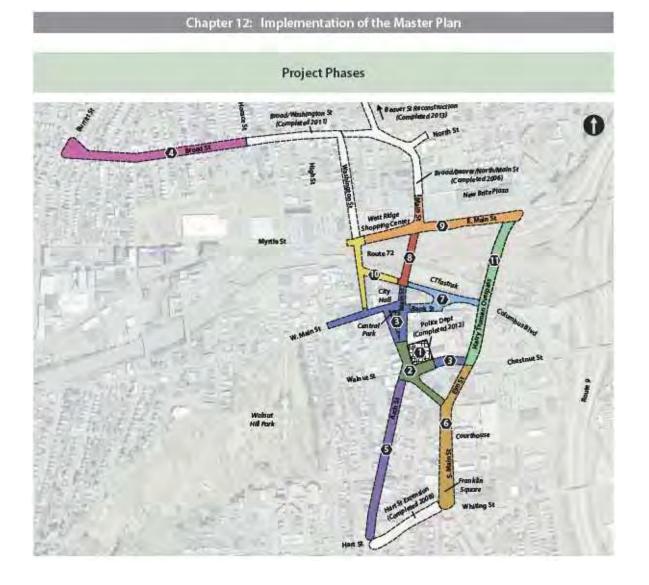




Images show excerpts from the Master Plan that relate to brick pavers and paver patterns developed as design standards for the downtown streetscape. These were developed and approved through the Downtown Streetscape Working Group. As the first phase of construction was completed prior to the completion of the Complete Streets Master Plan these images show the design standards actually being applied in downtown New Britain.

# **City of New Britain - Complete Streets Initiative**

### **COMPLETE STREETS MASTER PLAN IMPLEMENTATION**





**City of New Britain - Complete Streets Initiative** 

### **COMPLETE STREETS MASTER PLAN IMPLEMENTATION**

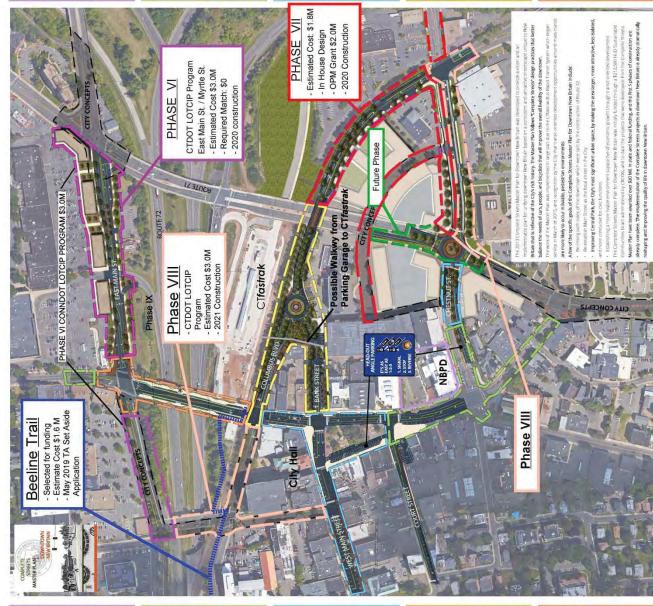
# Complete Streets Projects Identified in our Master Plan

Phase	Name	Status	Cost	Funding Source	
1	Police Station / Parking Lot / Main	Complete	\$0.4	City Bond (approved)	
2	Main / Chestnut / Arch	Construction	\$1.3	ConnDOTTOD Grant (.75M); City Bond (.55M approved)	
3	Central Park / Main / W. Main	In Design	\$3.8*	TCSP (1.3M); STP Urban (2.5M); City Match (.8M)	
4	Broad Street (Horace to Burritt)	In Design	\$4.5*	City Bond (approved); STPU (possible)	
5	Arch Street	In Design	\$1.6*	City Bond (approved)	
6	Elm / S. Main	In Design	\$1.4*	City Bond (approved)	
7	Columbus / Bank (Bus Livability)	Planning	\$2.9*	HUD Bus Livability Grant (1.6M); City Bond (approved)	
8	Main St. Overpass over SR. 72	Planning	\$2.3*	undetermined	
9	Main / E. Main	Not Active	\$1.8*	undetermined	
10	Washington/Columbus Streetscape	Not Active	\$1.0*	undetermined	
11	Harry Truman Overpass	Construction	\$4.0*	undetermined	
12	Medians, Crosswalks, & Paving streetscape	Not Active	\$2.1*	undetermined	
	Costs in Millions (Estimated)	Total:	\$26.8*		









Grant Amount: \$3,304,400

III 32AH9

STP Urban

Community, and System Preservation (FHWA) &

Transportation,

City Investment: \$533,000

COMPLETED 2014

Project Total: \$1,500,000

Required Match: \$0

Required Match: \$826,100

Project Total: \$4,130,500

COMPLETED 2017

Received additional \$680K in STP Funds

Grant Amount: \$2,880,000

Local Road Accident Reduction Program

Required Match: \$320,000

Project Total: \$3,200,000

PHASE

· Completed Fall 2018

**Bus Livability (FTA)** 

FTA Grant: \$1,600,000

· Misc. Grants: \$800K

V 32AH9

· State Bonds: \$2.1M with \$400K match

State Maintenance: \$700K

City Investment: \$2.3M

Project Total: \$7.5M Completed fall 2019

BEEHIVE BRIDGE

Approximately \$250K in Streetscape related

improvements

COMPLETED 2012

I 32AH9

Streetscape

New Britain Police Department and Development Pilot

Transit-Oriented

Program (OPM &

CTDOT)

Grant Amount: \$966,000

PHASE II

# **BEEHIVE BRIDGE**

# **Downtown Project & Funding**

Phase	Name	Grant Funds	City Funds	Grant Type	Project Status
1	New Police Station Area		\$250,000.00		Completed in 2012
2		\$966,000.00	\$533,000.00	State TOD Bond	Completed in 2014
	Central Park & City Hall				
3	Area	\$3,404,400.00	\$826,100.00	STP-U & FHWA	Completed in 2017
4		\$2,880,000.00	\$320,000.00	LRARP Grant	Completed in 2018
5	BEEHIVE BRIDGE	\$4,480,000.00	\$3,020,000.00	FTA -Bus Livability, State Bonding, & Fix It First	Completed in 2019
6	Newbrite Plaza Area	\$3,600,000.00		LOTCIP	In Construction
7	Columbus Blvd.	\$1,800,000.00		OPM TOD Grant	Construction Begins 2019
8		\$3,000,000.00		LOTCIP	In Design
		\$20,130,400.00	\$4,699,100.00		

Developers Invest in Communities that Invest in Themselves

# BEEHIVE BRIDGE Bus Livability (FTA) FTA Grant: \$1,600,000 with \$400K match Misc. Grants: \$800K State Bonds: \$2.1M State Maintenance: \$700K City Investment: \$2.3M Project Total: \$7.5M Completed fall 2019



### **CITY OF NEW BRITAIN**

# Chapter 5: Study Area Design Concepts Study Area 1: City Hall, Central Park, CTfastrak & Downtown Core Central Park

### **Existing Conditions:**

Central Park is the main organizing open space for downtown New Britain but its problems are many:

- The existing park design and condition make the park feel unsafe to pedestrians and creating an isolating feel to the park interior
- Overgrown trees, including the Guida Christmas tree, block views of park monuments and sculpture such as "Winged Glory"
- Trees are generally in poor condition
- Many of the existing plant species are poor choices for this urban location
- · Existing design palette is tired
- Space needs to be redesigned to be a focal point and to attract people
- The Court Street area south of Central Park is a confusing jumble of activity with cars and people mixing in unsafe conditions

# Trees Obscure Visibility Into Central Park

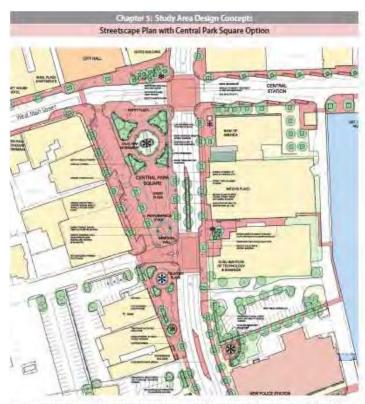
### **Design Solutions:**

- Open up the park's visibility, making it more attractive and feel safer
- Create a great space that people will want to use-either a flexible hardscape design that can host large events, or a softer, town green design.
- Apply a consistent palette to connect the space to the overall master plan
- Repurpose the area gained through the Main Street road diet to expand Central Park's open space and extend it southward, provide more sidewalk area, create additional on-street parking, and create a better pedestrian crossing environment at Court Street.
- Introduce water as a key element to serve as a focal point and attract people

# Runded)

### **Project Highlights:**

- 1. \$4.1 Mil. Project (STP-U & FHWA Funded)
- 2. Numerous road diets and traffic Improvements
- 3. Focus on Place Making & Public Space
- 4. Massive expansion of Central Park
- 5. Improved pedestrian and bicycle connectivity
- 6. Completed in 2017

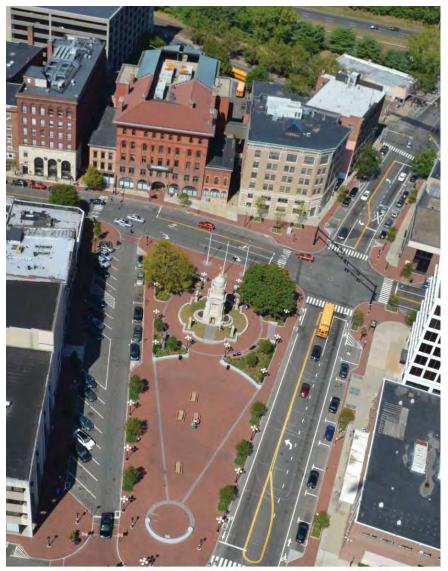


Drawing inspiration from the historic pedestrian squares and plazas of many European cities, Central Park as a City Square (left) is designed as a more flexible space that can be used for a variety of civilic events. The design above achieves a balance between more intimate sitting areas, and larger civil spaces. Pavement patienn and streetscape destalls are extended to the sumounding streets and walkways to reinforce this concept. Flush curbing is proposed in specific areas to help extend the space beyond the existing park borders. This approach greatly expands the usable area for gatherings, including outdoor performances, festivals, and other events without the need for road dosures or other costly measures. In this option, the Main Street road diet provided the opportunity for Central Park to be extended farther sooth past Court Street and adds a water feature in the new southern section of Central Park.













<u>Phase 3 – Central Park</u>





















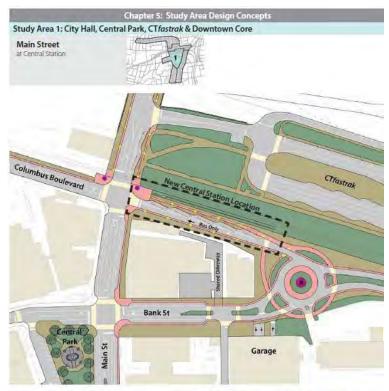












The Columbus Boulevard option has better space and locational advantages than the Bank Street Central Station option. This option creates a new Central Station directly adjacent to CTiastrak on Columbus Boulevard north of Bank Street, closing this block and making it one way, and for buses only. Through vehicular traffic would be routed on Bank Street to Main.

This option provides a more direct connection between local and CTfastrak buses, the parking garage and the downtown. A roundabout provides a new gateway into downtown, incorporates the existing sculpture (right) into a new open space, creates a direct linkage from CTfastrak to the garage and helps with turning movements.



### Chapter 5: Study Area Design Concepts

### Study Area 1: City Hall, Central Park, CTfastrak & Downtown Core

### Main Street



# Columbus Boulevard Central Station Option

Columbus Boulevard is a major arterial that runs parallel to Route 72 and connects major north - south parts of New Britain's street network such as Washington Street, Main Street, and Harry Truman Overpass. At Main Street Columbus Boulevard runs along CTfästrak's south side.

### **Existing Conditions:**

- · Wide street with narrow sidewalks
- Few pedestrian amenities
- Unattractive streetscape

### **Design Challenges:**

- Train tracks present impediment to a direct connection and an enhanced pedestrian environment
- Redirecting through traffic from Columbus Boulevard to Bank/ Main

### **Design Solutions:**

- Reconfigure lanes to accommodate bus pull offs and provide more sidewalk space
- Create gateway with a roundabout that incorporates existing sculpture, creates more open space and provides an enhanced connection for cars and pedestrians between CTfastrak and the parking garage
- · Provide additional on-street parking
- Carry design palette through this important connection, including decorative sidewalk and pedestrian scale lighting
- Provide bump-outs to reduce crossing distances at intersections



Columbus Boulevard at Main Street, Looking West



Columbus Bouleyard at CTfastrak



Columbus Boulevard, Looking East







### **Project Highlights:**

1. \$3.2 Mil. Project (100% Grant Funded)

IMPROVEMENTS February 11, 2016

- 2. Created Gateway into Downtown from the East
- 3. Moved Local Bus Hub Parallel to CTfastrak (Connectivity)
- 4. Place making focused on Public Art & creating new public spaces
- 5. Improved pedestrian and bicycle connectivity
- 6. Completed in 2018



Leo A. Milewski Park Sculpture











New Britain Complete Streets Phase 4

In Construction 2017-18







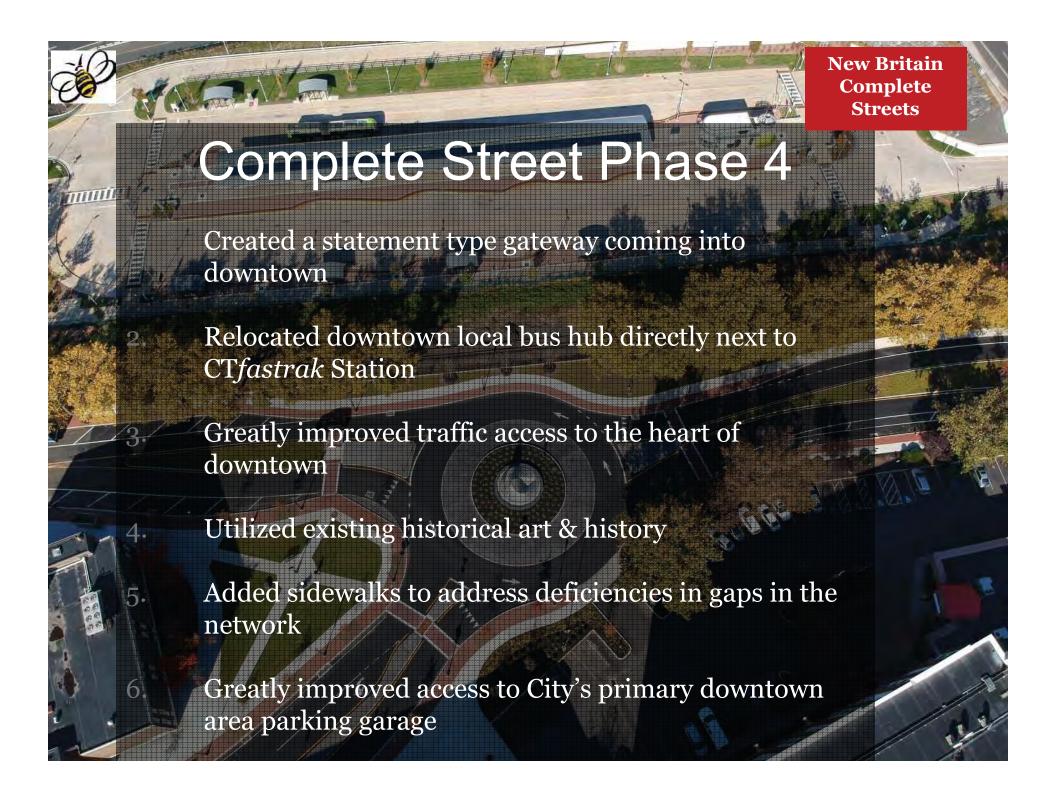


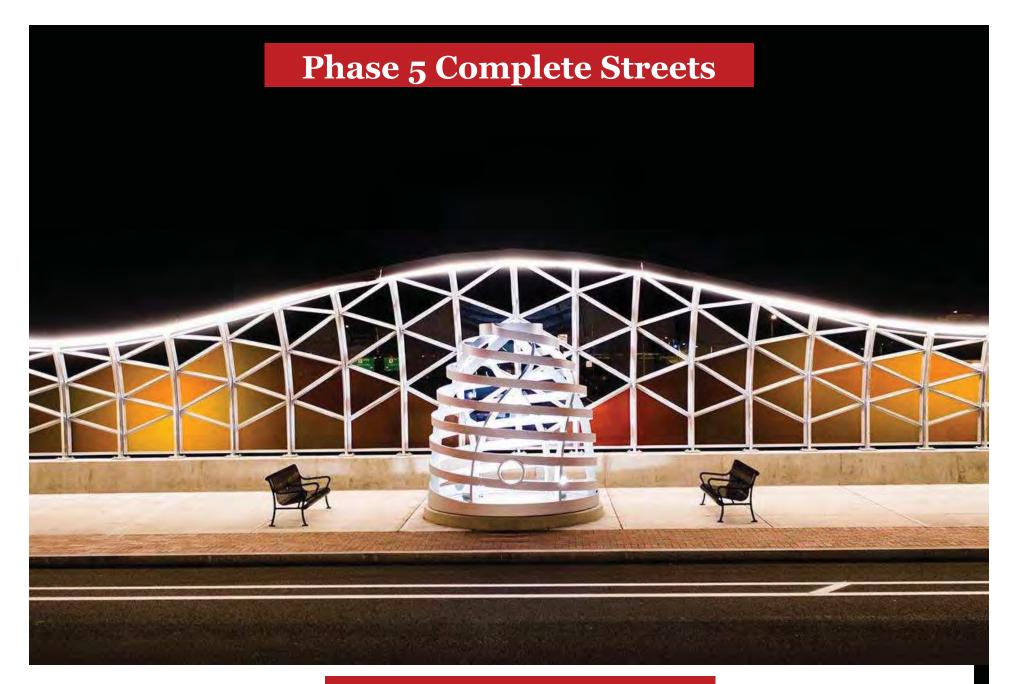
New Britain Complete Streets

Phase 4

Completed Fall of 2018

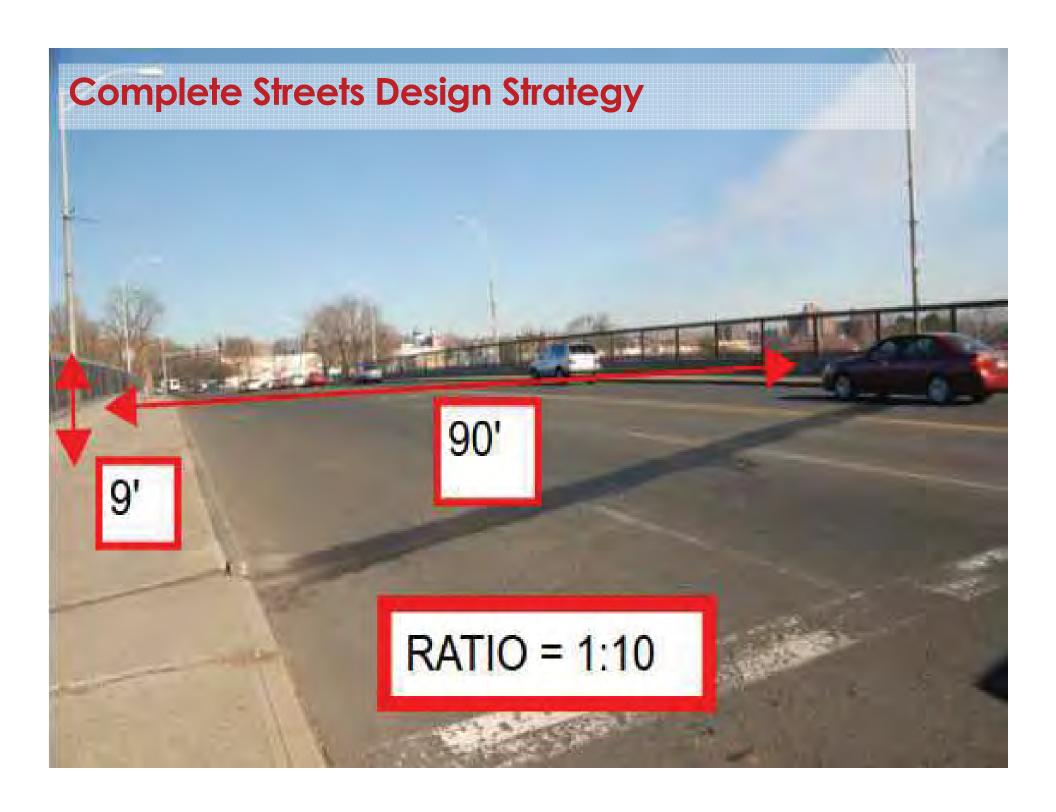




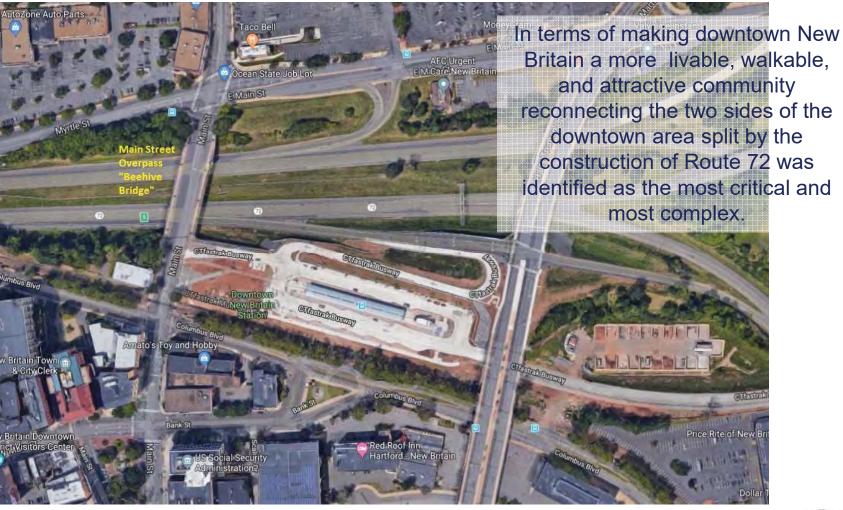


**Beehive Bridge** 





## **Complete Streets Phase 5** - Downtown Connectivity – Beehive Bridge



**CITY OF NEW BRITAIN - COMPLETE STREETS INITIATIVE** 



# **BEEHIVE BRIDGE**

Chapter 5: Study Area Design Concepts

Study Area 1: City Hall, Central Park, CTfastrak & Downtown Core

Main Street

to E Main via the Route 72 Overpass





Narrow Sidewalks on Main Street Overpass

### Reconnecting Downtown: The Main Street Overpass/Central Station Option

In the 1970s Route 72 was built, bisecting downtown, disrupting the City's fabric and demolishing hundreds of buildings. The resulting Main Street overpass is a long pedestrian corridor which has no amenities feets unsafe.

### **Existing Conditions:**

- Wide street with narrow pedestrian sidewalks
- Noisy, barren pedestrian environment.

### Design Challenges:

- Main Street as It crosses Route 72 should link both sides of downtown
- Good, direct connection needed between local and CTastrak bus operations
- Creative solutions needed to make this an interesting pedestrian space

### **Design Solutions:**

A triked option, opposite page, was developed which uses the Main Street Overpass to accommodate local bus service. This option has the most direct connection to CTFastrak, and significant other advantages over other options:

- It solves New Britain's most pressing problem how to reconnect the downtown severed by Route 72. This option provides an opportunity for New Britain to create a signature structure and environment from what has long been a devisive part of the City's fabric.
- Reconnects the downtown with an interesting, pedestrian and transit-friendly environment at CTfastrak's front door\*
- Creates several opportunities for transit-oriented development.



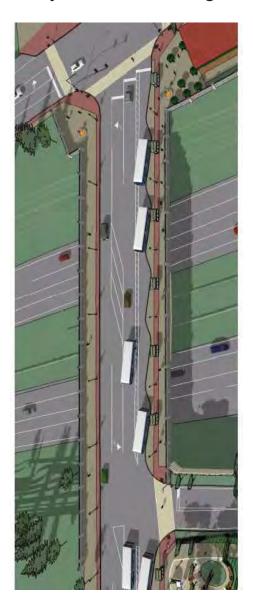
**CITY OF NEW BRITAIN** 

**Study & Master Plan Phase** 

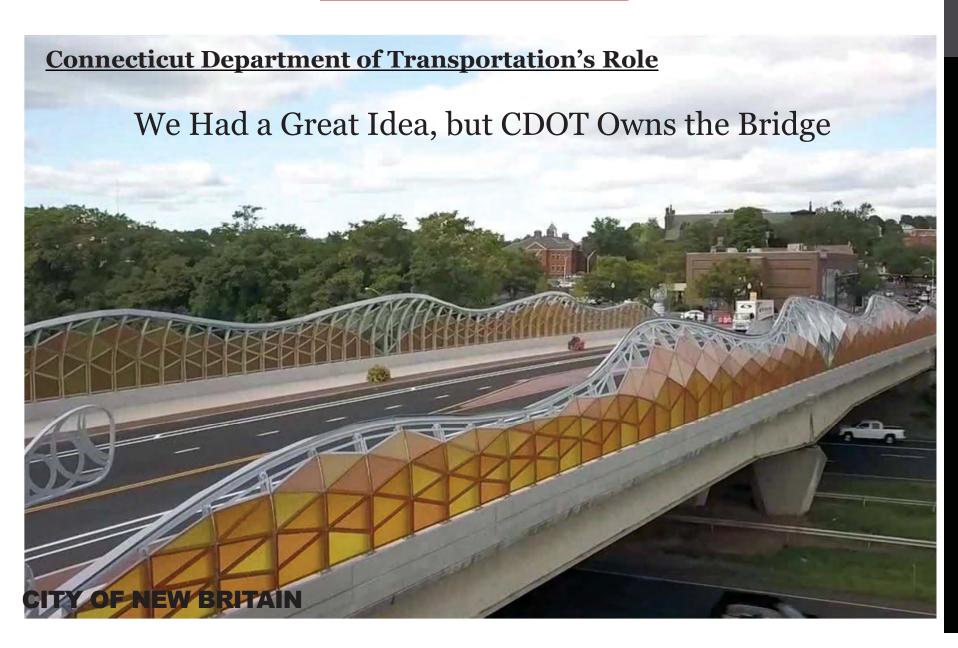
# Complete Streets Phase 5 - Downtown Connectivity - Beehive Bridge











# **BEEHIVE BRIDGE**

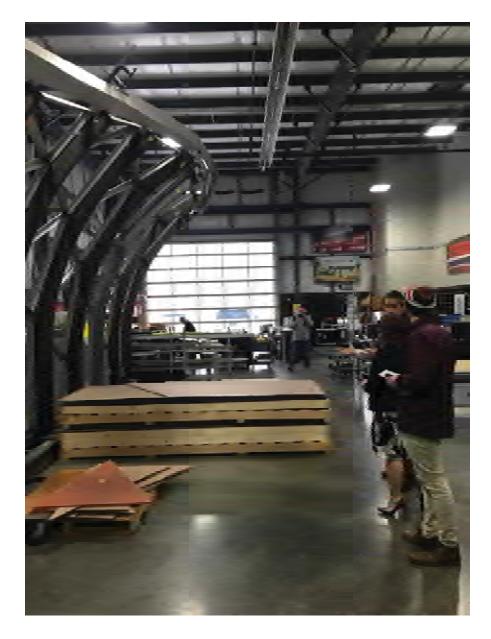
# **Connecticut Department of Transportation's Role**

- 1. CDOT understood we were proposing a cost effective method to help undo some of the damage created by Route 72's construction in the early 1970's
- 2. Encouraged us to Think Big, Come Up with a Great Project, Funding Will Follow
- 3. Helped Us Secure \$2.8 Million in Funding (State Bonding & Fix It First Funds)
- 4. Established an On-Board Review Process Specific To Our Project Enabled the Design to Be Completed in Less Than 18 months











# **Complete Streets Phase 5** - Downtown Connectivity – Beehive Bridge





<u>Elihu Burritt</u> known as the "The Learned Blacksmith" who was a 19th-century New Britain resident, diplomat, philanthropist and social activist coined the City's motto:

"Industria implet alveare et melle fruitur"

- translated from Latin - means:





### **CITY OF NEW BRITAIN - COMPLETE STREETS INITIATIVE**



- 1. Uniquely New Britain, Icon in the City, something to be proud of
- 2. Connect Downtown to Broad Street, improve the pedestrian experience
- 3. Clean, classy, timeless
- 4. The use of light is important look one way by day, and another way at night
- 5. An antique home with contemporary furniture
- 6. The project is a room in the house, not the whole house

# Complete Streets Phase 5 - Downtown Connectivity - Beehive Bridge



### **Project Highlights:**

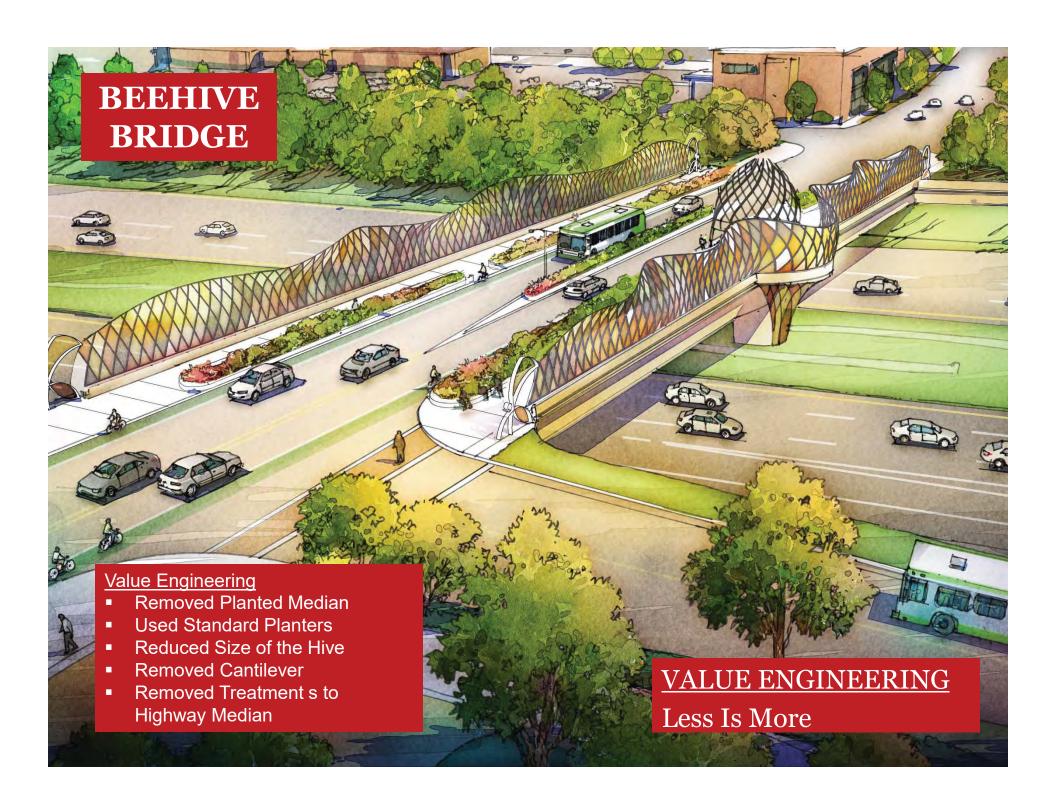
- 1. \$7.5 Mil. Project (Partially Funded through FTA & OPM)
- 2. Creates destination
- 3. Relinks both sides of downtown New Britain
- 4. Place making focused on public art & creating new public spaces
- 5. Improved pedestrian and bicycle connectivity
- 6. Scheduled to be complete in late summer of 2019



# **Project Champions**

- 1. Mayor Erin Stewart
- 2. Public Works Engineering Division Staff Mark E. Moriarty (Director of PW), Rob Trottier (City Engineer), Bill Pietrowicz (Chief Construction Inspector)
- 3. Connecticut Department of Transportation Tom Maziarz, Bureau Chief of Policy Planning
- 4. Fuss & O'Neill Ted DeSantos & his team (Svigals Associates, Pirie Associates, Richter Cegan)
- 5. Martin Laviero Contractor, LLC Contractor Greg Laviero & Gerry Dion
- 6. Sign Pro & Pete Rappoccio

All Brave, Hard Working, Have Vision, and Are Willing To Take A Chance



- 1. City Total Budget \$7.5 Mil.
- 2. Final Engineer's Estimate \$7,065,398
- 3. Initial Bidding March 2017
  - 3 Bidders Lowest Responsible Bidder Arborio @ \$8,745,096 ) (\$1.25 Mil. over budget)
  - Re-Bid Arborio 2<sup>nd</sup> Lowest at \$7,687,323, Highest bid received was \$8,523,847
- 4. Re-Bid November 2017
  - 6 Bidders Martin Laviero Low Bidder @ \$7,495,628 (Close but Within Budget)
- 5. Project Completed For \$7,490,893

# BEEHIVE BRIDGE

### **LESSON LEARNED**

- Initial Bid Seemed Confusing & Risky to Contractors
- Perceived Risk Drove Up Bid Pricing
- Rebid Involved minimal actual value engineering from initial bid
- Rebid Involved Taking Sculptures out of Contractor Bid
- Rebid also Involved SignPro for Pedestrian Enclosure who was a More Know Company
- Making sure the project seemed more standard brought the low bid down \$1.25 Mil. & within budget

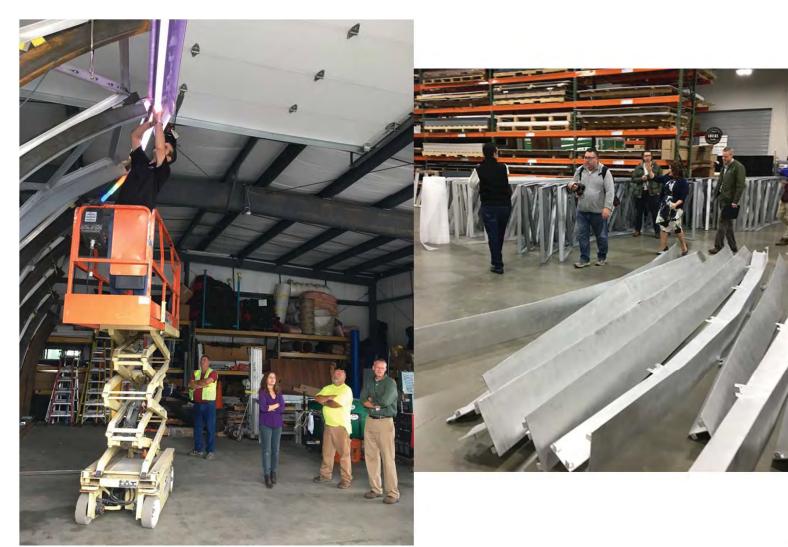
BID PHASE





**CITY OF NEW BRITAIN** 

# Complete Streets Phase 5 - Downtown Connectivity - Beehive Bridge



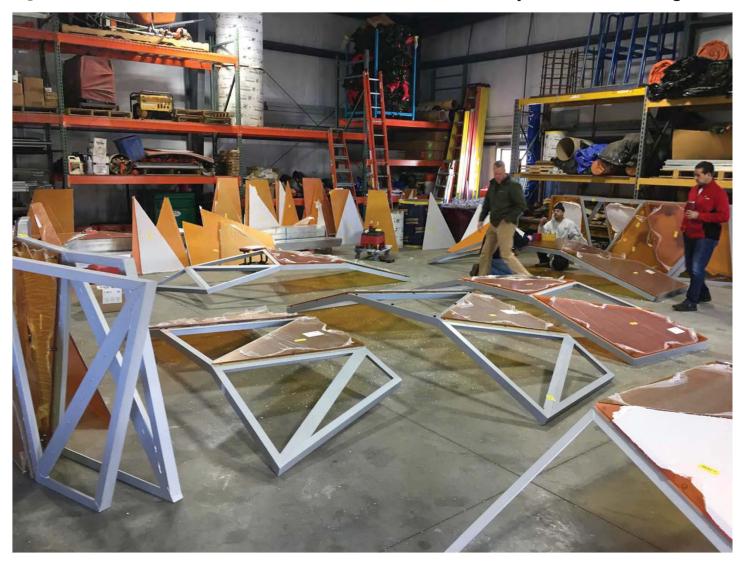


# Complete Streets Phase 5 - Downtown Connectivity - Beehive Bridge





# **Complete Streets Phase 5** - Downtown Connectivity – Beehive Bridge



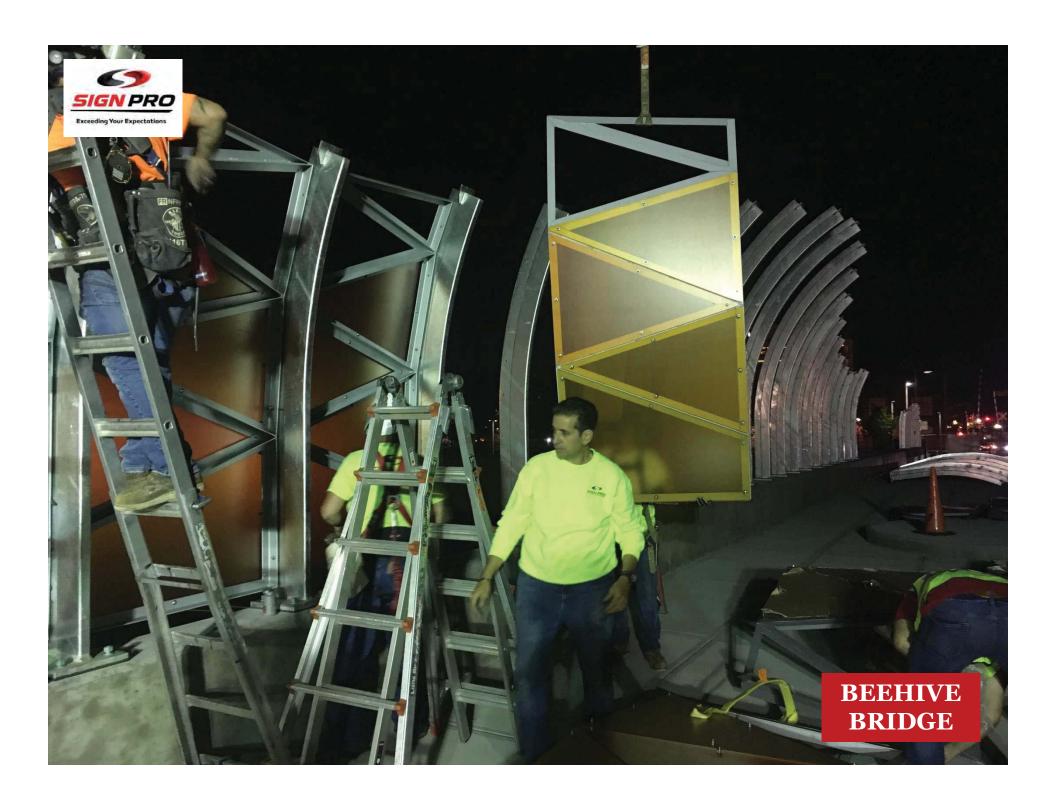








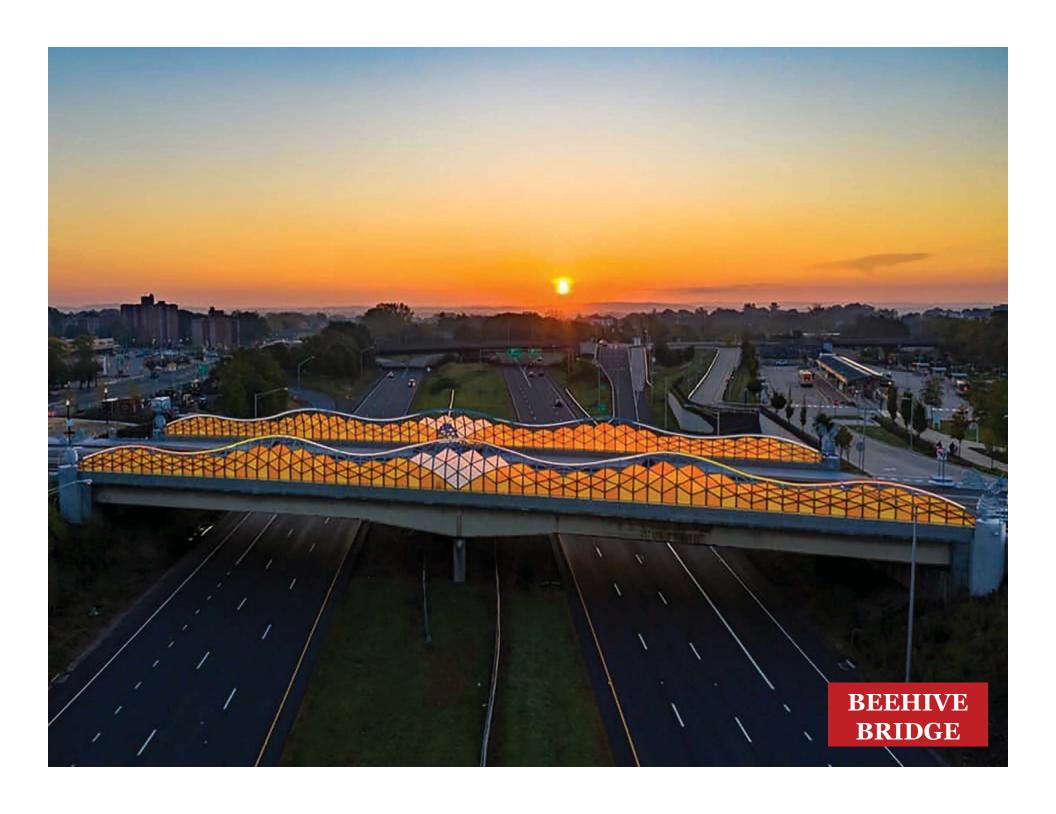






















# Beehive Bridge Awards to Date

**AIA Connecticut Merit Award** 

Design Awards

Architecture as Encompassing Art
Connecticut Main Street Award of Excellence

Public Space & Place Making:

Connecticut ACEC Engineering Excellence Award National ACEC Engineering Excellence Award ENR New England Best Projects - Award of Merit Highway/Bridge: Beehive Bridge

# Other Complete Steets

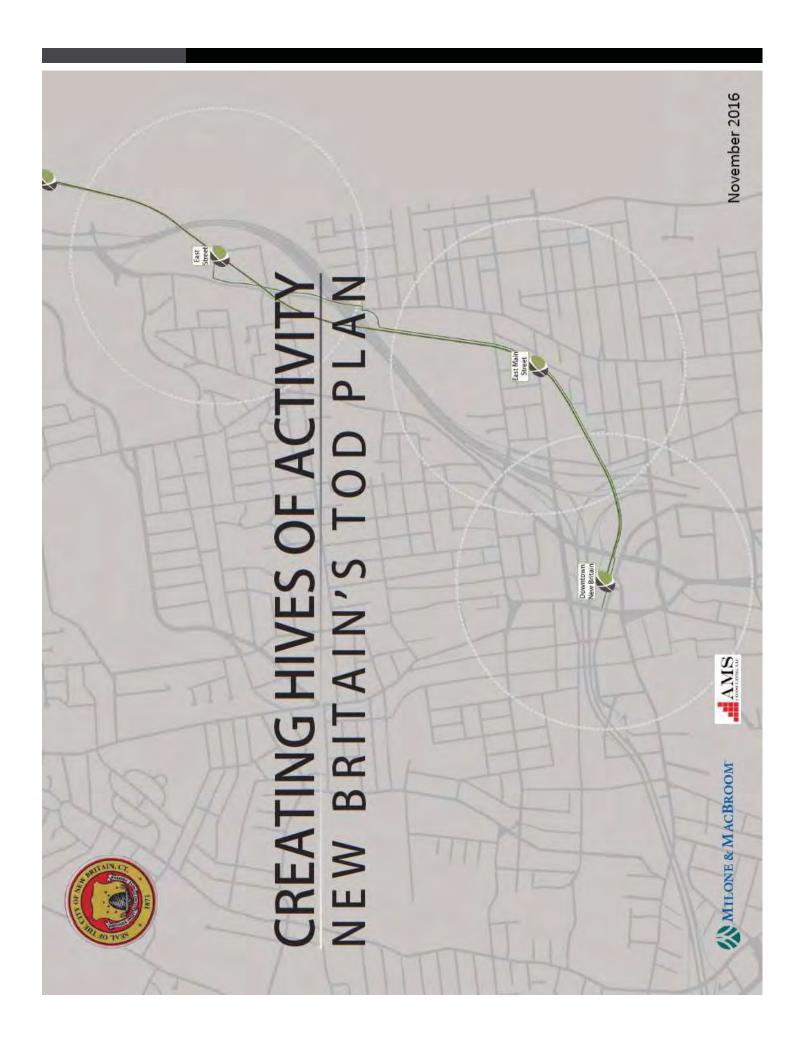
### Downtown:

- Phase 6 & 7 in construction right now
  - Phase 8 in design scheduled to be bid next year

Complete over 30 miles of in street bikes lanes & working on multiple multi-use trails around the City

Taking Complete Streets Around the City – Roadmap to the Future

- New next phase planning study starting
- Takes Complete Streets more into the neighborhoods
- First Project John Downey Drive ranked no. 1 in CRCOG's recent LOTCIP solicitation



# **BEEHIVE BRIDGE**

# **Downtown Project & Funding**

Phase	Name	Grant Funds	City Funds	Grant Type	Project Status
1	New Police Station Area		\$250,000.00		Completed in 2012
2		\$966,000.00	\$533,000.00	State TOD Bond	Completed in 2014
	Central Park & City Hall				
3	Area	\$3,404,400.00	\$826,100.00	STP-U & FHWA	Completed in 2017
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Developers Invest in Communities that Invest in Themselves

# BEEHIVE BRIDGE Bus Livability (FTA) FTA Grant: \$1,600,000 with \$400K match Misc. Grants: \$800K State Bonds: \$2.1M State Maintenance: \$700K City Investment: \$2.3M Project Total: \$7.5M Completed fall 2019



# **BEEHIVE BRIDGE**

# <u>New Britain – Total Investment in Complete Streets since 2012</u>

City of New Britain Complete Streets - Total Investment Oct. 2020						
Project	Grant	City	Project Status			
Downtown Complete Streets Phases 1-8	\$20,130,400	\$4,699,100	Varies, Phases 1-5 Complete			
Broad Street - Phase 2 Improvements		\$3,730,696	Complete			
Stanley Loop Trail Phase 1 CT DEEP Rec. Trails Grant & LoCIP	\$248,000	\$91,100	Complete			
Community Connectivity Bike/Ped Improvements	\$377,000		Bid Phase -2021 Construction			
CMAQ Traffic Signal System	\$3,000,000		In Construction			
Stanely Loop Trail Phase 2 - TA Set Aside Grant	\$2,610,000	\$261,000	In design - 2021 Construction			
Beeline Trail - Phase 1 TA Set Aside Grant & CT DEEP Rec. Trails Grant	\$2,580,000		In Design			
Downtown Paving and Crosswalks		\$1,250,000	Complete up to Current Phases			
City-wide Bicycle Infrastructure		\$150,000	Complete but forever being refined			
Totals:	\$28,945,400	\$8,781,896				
NB Complete Streets Total Investment:	\$37,727,296					

Developers Invest in Communities that Invest in Themselves



# COLUMBUS COMMONS

- \$58 Mil. Mixed Use Development located across from downtown CT*fastrak* Station catalyst project
- 160 residential mixed-income units, ground level retail
- Led by New York based Xenolith Partners
- Phase I Complete Spring 2020





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222 MAIN STREET
PORTER BUILDING
RESTORATION

- Building fronts on just renovated Central Park
- New development, property acquired in April 2018
- Façade removed in May 2018
- Façade placed in 1967 to "modernize" it
- Involves 50 apartment units & first floor retail
- \$6 to \$7 Mil. Development















222 MAIN STREET PORTER BUILDING RESTORATION







# New Brite Plaza On Main and East Main Streets

- Potential development with Paramount Realty (\$15 Mil. est.)
- Four New Buildings Involved fronting on Main Street & East Main Street, Would Re-establish Downtown Feel North of Route 72
- Mixed use re-development including residential office and retail space



# Other Downtown TOD

New partnership with CDOT to potential develop front portion of downtown NB CTfastrak station — kick-off meeting with CDOT & Mayor for RFP today

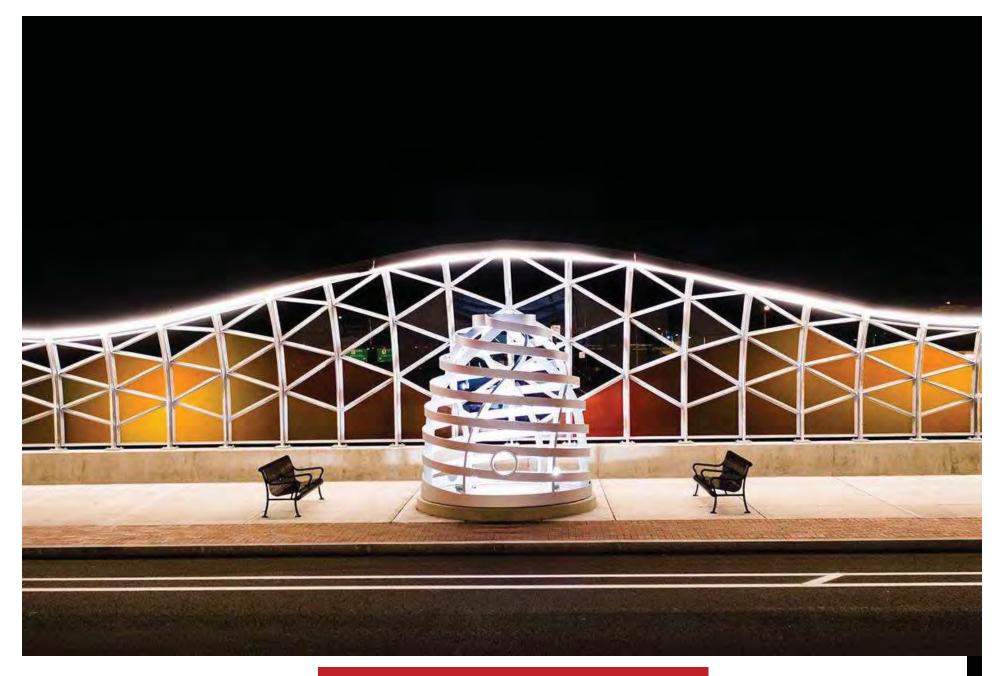
Historic Hatch Building Rehabilitation

Andrews Building – 20 new high end residential units just completed – approx. \$3,500,000 project

Burritt Bank (Main & W. Main Across from Central Park) - After over 35 years of sitting vacant was purchased last week & Mayor working on potential 40 unit mixed use development with very credible developer – potential \$6 to \$7 Mil. project



- Private Investment Following Public Investment
  - 200 New high end residential units downtown by the end of 2020 & an additional 100 by the end of 2021
  - Private Investment already exceeds Public Investment. & is expected to be double by the end of 2021
  - Multiple properties turning around & getting developed that have sat vacant for decades
- Multiple historic building being renovated that were expected to be lost



**QUESTIONS?**